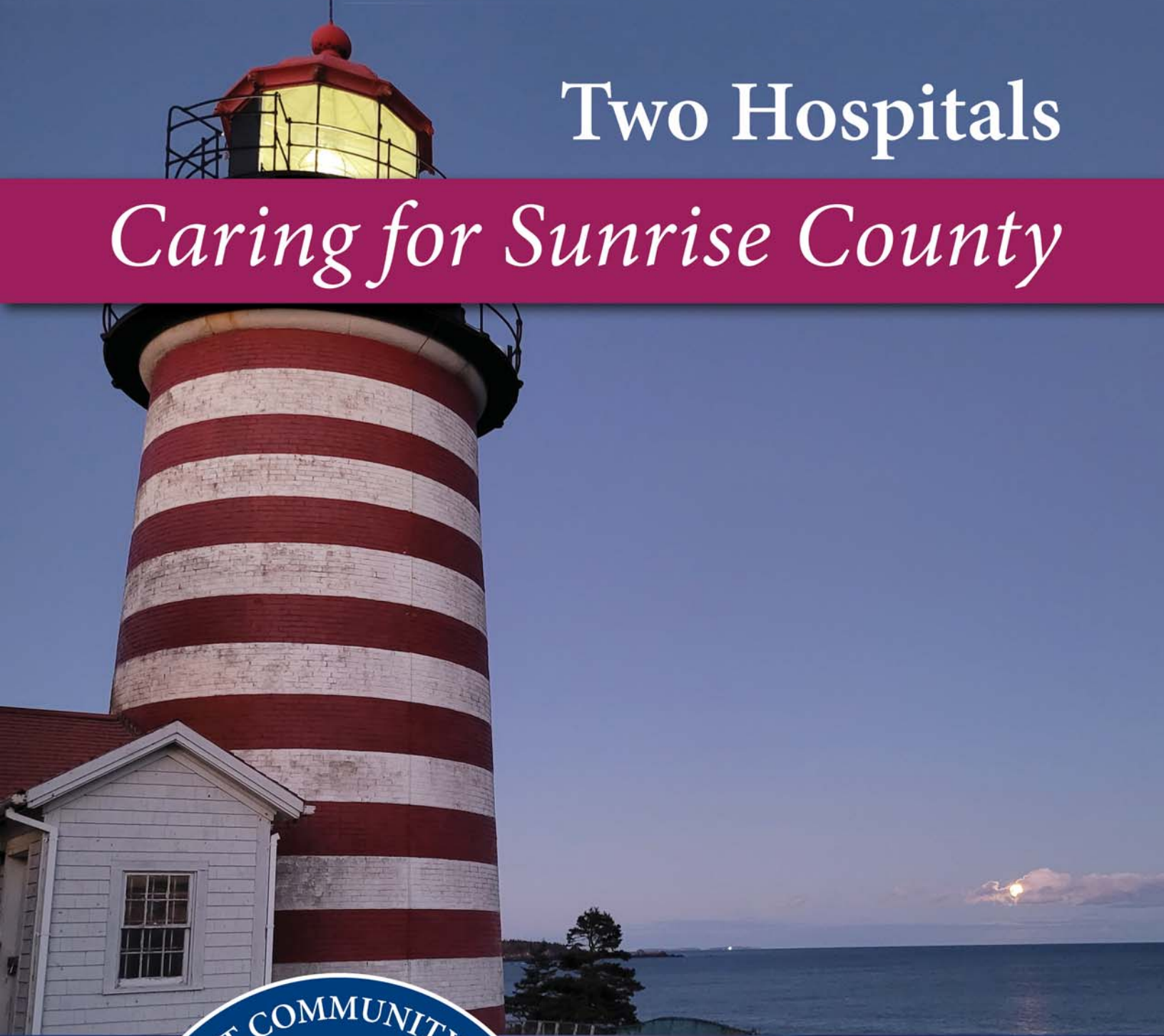


Two Hospitals

Caring for Sunrise County



2022 Annual Report



A Message from the CEO

“...with all these challenges we continued to grow.”

Machiasport

It was a busy year for both of our hospitals and, even though the pandemic is finally behind us, there are a lot of challenges that remain. The ability to transfer patients to larger facilities remains a challenge due to the lack of available beds, nurse staffing, and EMS transport issues. In addition, the lack of available resources for behavioral health patients remains a huge barrier in getting them the help they need in a timely manner.

Even with all these challenges we continued to grow. One of our biggest projects to date at Down East Community Hospital was the implementation of the Cerner electronic medical record across the entire organization. This was a huge undertaking for all employees, and I can't thank them enough for all the hard work and dedication they put into making this system work. As with any new system there have been challenges to overcome, but the staff at DECH continue to find solutions and work to make the system perform at its highest level. The expansion and remodel of our Orthopedics building at DECH was completed as was the remodel of our pediatric offices on campus. We also expanded the urology space at the Reid Emery building in East Machias. Another big undertaking was a much-needed replacement of the roof at DECH. That project was years in the making and it is great to finally have it done. With all the expansions and updates, we also realized that the sign at the front entrance of the hospital was small and dated so we installed a large digital sign that enables us to quickly promote new providers and it provides a platform for any immediate messaging needs.

Last summer we had our one-year celebration for Calais Community Hospital; it was great to see staff and community members coming out to support the hospital. We continue to invest in the hospital and in 2022 we invested in the facility, the imaging department, and the lab:

- Installed an upgraded MRI
- Digitized Imaging
- Purchased 2 new ventilators
- New EKG machine
- New Pulmonary Function Test (PFT) machine
- Installed Cepheid instrument in the lab for Covid Testing
- Installed new hematology analyzer in lab
- New servers to support a new telephone system
- New roof and handicap ramp for the Rural Health Clinic
- Asbestos remediation, new flooring, and new drainage for the old hospital building
- Reopened cafeteria services for staff
- Installed new anesthesia towers in OR

CCH continues to stabilize, and we have plans for growth that will add more primary care providers and specialty services to the area. In the coming year we plan to remodel parts of the emergency room and rural health clinic which will include an upgrade in landscaping around the hospital itself.

These investments, with more planned in 2023, solidify our commitment to the long-term success of Calais Community Hospital and is the beginning of our plan to increase the services available to the community.

Sincerely,

Steve Lail, CEO

DECH Highlights

Machias

We are pleased to report that with the continued assistance of provider relief funding, we were able to have a solid financial year despite the staffing challenges and the large cost associated with temporary staff.

We were able to update our equipment and facility this year:

- Purchased a new mobile x-ray machine with the help of a generous donation.
- Complete the expansion of the Orthopedics’ office which more than doubled their space.
- We invested in the main hospital by replacing the roof and purchased a large digital sign for the front entrance.
- Expanded the Urology space at the Reid Emery Building in East Machias.
- Remodeled the Pediatric building and replaced the roof.
- We completed the implementation of a new Electronic Medical Record, a new accounting system, and a new payroll system.

2022 Payroll/Benefits

Employees on payroll: 347

Payroll exp: \$22,829,505

Benefits: \$6,941,446

Payer Mix

Medicare	26.5%
Medicare Advantage	20.3%
Medicaid	18.2%
Tricare/Veteran’s Admin	7.2%
Commercial	25.8%
Uninsured	2.0%

Volume Statistics

	2021	2022
Admissions	782	794
Deliveries	190	145
IP Surgery	128	127
OP Surgery	2,425	2,224
Lab	116,655	109,102
Imaging	18,826	19,643
Rehabilitation	10,470	9,142
Cardiopulmonary	5,212	5,620
Clinics	45,995	41,235



CCH Highlights

Calais

We are pleased to report that with the continued assistance of provider relief funding, we were able to have a solid financial year despite the staffing challenges and the large cost associated with temporary staff.

We were able to update our equipment and facility this year:

- Installed an upgraded MRI.
- Digitized Imaging.
- Purchased 2 new ventilators.
- New EKG machine.
- New Pulmonary Function Test machine.
- Installed a new hematology analyzer.
- Installed new servers to support a new telephone system scheduled for 2023.
- Installed a new roof and a handicap ramp for the Rural Health Clinic.
- Completed asbestos remediation, installed new flooring and a new drainage for the old hospital building.
- Installed new anesthesia towers in the OR.

2022 Payroll/Benefits

Employees on payroll: 156
 Payroll exp: \$9,901,147
 Benefits: \$1,937,902

Payer Mix

Medicare	32%
Medicare Advantage	18%
Medicaid	21%
Tricare/Veteran's Admin	5%
Commercial	22%
Uninsured	2.0%

Volume Statistics

	2021	2022
Admissions	244	216
Newborn	na	n/a
IP Surgery	10	26
OP Surgery	547	603
Lab	79,882	68,779
Imaging	11,013	11,394
Rehabilitation	6,891	5,276
Cardiopulmonary	n/a	2,384
Clinics	12,637	14,117



DEC Financial Statements

Jonesport

Consolidated Statements of Operations Fiscal Year 2022

(Preliminary DECH and Sunrise Healthcare only)

Funds Received as Revenue, gains and other support

Amounts charged to patients	115,420,641
-----------------------------	-------------

Less portion for payments made by Medicare, Mainecare, and other commercial payers paid at amounts less than charged	(54,695,319)
--	--------------

Less portion of amounts charged not received due to lack of patient ability to pay	(3,069,967)
--	-------------

Less portion of amounts charged that DECH provided to patients as Free Care	(474,237)
---	-----------

Payments received from services provided to patients	57,181,118
--	------------

Non patient revenue: 340b, Maine Families Grant, and other revenue	2,219,098
--	-----------

Provider Relief Fund	3,211,345
----------------------	-----------

Total Funds Received	62,611,561
-----------------------------	-------------------

Funds Expended

Salaries and benefits	29,770,951
-----------------------	------------

Purchased services, temporary personnel, professional fees, and supplies	23,419,666
--	------------

Depreciation, interest and other	7,361,113
----------------------------------	-----------

Total Funds Expended	60,551,730
-----------------------------	-------------------

Excess Funds Received Over Funds Expended (Operating gain)	2,059,831
---	------------------

Increase in net assets without donor restrictions (Total gain)

(Includes non-operating gains/losses and other net asset adjustments such as net unrealized gains on investments, PRF funds used for capital and unfunded pension liability)	1,960,003
--	------------------



CCH Financial Statements

Robbinston

Consolidated Statements of Operations Fiscal Year 2022 (Preliminary CCH and Sunrise Healthcare only)

Funds Received as Revenue, gains and other support	
Amounts charged to patients	42,206,196
Less portion for payments made by Medicare, Mainecare, and other commercial payers paid at amounts less than charged	(16,190,365)
Less portion of amounts charged not received due to lack of patient ability to pay	(1,361,419)
Less portion of amounts charged that DECH provided to patients as Free Care	(41,533)
Payments received from services provided to patients	24,612,879
Non patient revenue: 340b, Maine Families Grant, , and other revenue	1,412,854
Provider Relief Fund	1,257,186
Total Funds Received	26,371,202
Funds Expended	
Salaries and benefits	11,839,049
Purchased services, temporary personnel, professional fees, and supplies	10,168,107
Depreciation, interest and other	3,278,839
Total Funds Expended	25,285,995
Excess Funds Received Over Funds Expended (Operating gain)	1,085,207
Increase in net assets without donor restrictions (Total gain)	
(Includes non-operating gains/losses and other net asset adjustments such as net unrealized gains on investments, PRF funds used for capital and unfunded pension liability)	1,088,332



Community Benefits

Subsidized Programs:

- Addison Daze
- AMHC Christmas for Residents
- Arise Addiction Recovery
- Calais Lion's Club
- Bad Little Falls Run
- Beth C. Wright Walk
- Breast Cancer Awareness
- Calais Basketball
- Calais Boosters
- Calais Concert
- Calais Little League
- Calais Downtown Revitalization Committee
- Charlotte Elementary School International Festival
- Cancer Support
- Cobscook Bay Race for Hospice
- Downeast Youth Soccer
- Divots & Dunks
- Elm Street Pee Wee Tournament
- Machias Area Little League
- JMG Boosters
- Mossabec Summerfest
- Passamaquoddy Health Fair
- Basketball Tourney Sponsor
- Out of the Darkness Walk
- Woodland Parks & Recreation
- Maine Veterans of Foreign Wars
- Machias Food Pantry
- MBACC Outdoor Movie
- Blueberry Festival First Aid Station
- CDRC Scarecrow Event
- Passamaquoddy Bay Symphony Orchestra
- Festival of Trees for Shriners
- Safe Harbor for Women & Children
- Parade of Lights Santa
- Sarah's House
- Shriners Golf Tourney
- Skate for Life
- Stroke Awareness
- UMM Hygiene Supplies
- Turkey A Thon
- Wesley Foundation
- Washington County Cancer Conference

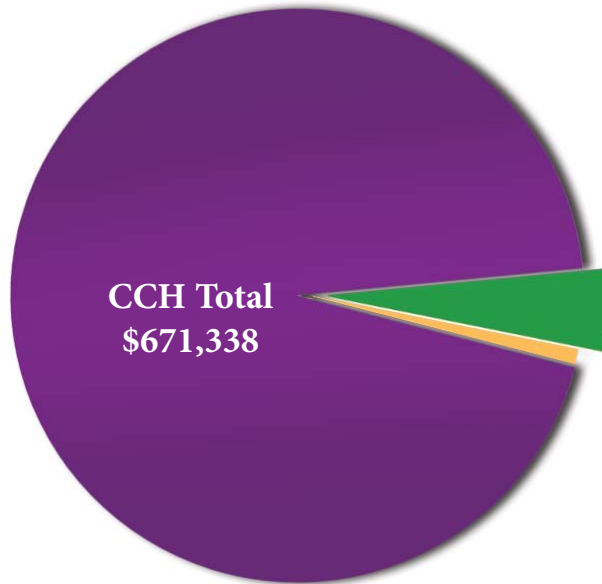
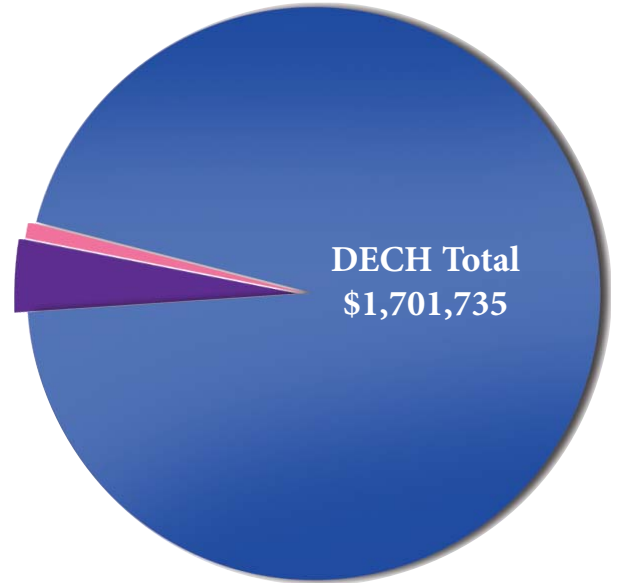
Medical Services:

- Free Medical Care
- Free Mammograms
- Reduced Cost Sports Physicals
- Healthcare Professional Education

Medical Services
\$1,616,079

Medical Education
\$69,689

Subsidized Programs
\$15,967



Medical Services
\$634,134

Medical Education
\$31,359

Subsidized Programs
\$5,845

An integral part of the mission of our health system is to improve the health of the people in Sunrise County and our Community Benefit is a part of what we do to fulfill that mission.

Community Health Needs Assessment (CHNA)

Down East Community Hospital and Calais Community Hospital continue to take steps to improve the health of their communities. In 2022, DECH focused its community health efforts based on its selected priorities of focus.

- Substance Abuse • Cardiovascular Disease
- Diabetes • Cancer • Access to Care
- Elder Care Services • Unintentional Injury

Recognized for Quality



Quality-In-Sights Hospital Incentive Program (Q-HIP)

Both DECH and CCH participate in the Quality-In-Sights Hospital Incentive Program (Q-HIP). Q-HIP is a program of Anthem that we participate in annually by submitting data and supporting documentation related to their specific quality measures. Each year we perform a gap analysis and work on implementing new processes and/or care guidelines based on best practices.

Q-HIP is an award-winning program that focuses on providing quality patient care. There are three areas of review during this process: patient safety, health outcomes, and patient satisfaction. The goal of the program is to help all patients get the best healthcare. Q-HIP is a collaborative effort where staff are working towards improving patient safety and quality of care. We are committed to sustaining, measuring and improving our ability to provide appropriate, high-quality, safe patient care. At both locations, improvement was noted with overall scores and performance payments were received.



WOMEN'S CHOICE AWARD™

High OAS CAHPS & 2023 Women's Choice Award

The OAS (Outpatient and Ambulatory Surgery) CAHPS collects information about patient's experiences of care in hospital outpatient departments and ambulatory surgery centers. Patients 18 years old and older who had both medically and non-medically necessary surgeries and/or procedures are eligible to receive this survey. It includes questions about patients' experiences with the preparation for the surgery or procedure, check-in processes, cleanliness of the facility, communications with the facility staff, discharge from the facility, and preparation for recovering at home. It also includes questions about whether patients received information about what to do if they had possible side-effects during their recovery.

Down East Community Hospital was above benchmark in all categories and received an overall score of 85.7 in 2022. Due to this great work, Down East Community Hospital Received the 2023 Women's Choice Award as one of America's Best Hospitals for Outpatient Experience.

CCH Quality Summary

As Calais Community Hospital enters its second year, the Quality Department continues to analyze our progress towards fulfilling the CCH mission to improve the health of the people in the Sunrise County. Our team works towards stabilizing and growing new programs and structures from last year including but not limited to: electronic variance/incident reporting, the Quality Indicators Team, Service Recovery, Medical Staff Peer Review, and Patient Satisfaction Surveys.

Following our annual Periodic Review and Evaluation of Services, we have identified areas of opportunity including re-establishing the Policy Advisory Committee, improving documentation, improving participation in and results of patient satisfaction surveys. Fortunately, we have plans in place and actions already in process to address some of these areas. Additionally, the Quality Team will continue to act as a guide for any quality improvement opportunities as they are identified.

Despite many challenges and steep learning curves, we have seen growth and improvement in many areas. Highlights from the past year include extremely low Hospital-Acquired Infections, a significant decrease in patient falls compared to the past two years, Hand Hygiene Audit results that exceed the 95% goal for the entire year, and an improved Q-HIP score from the year prior as a result of new evidence-based safety/quality programs in the areas of Palliative Care and Post-Hospital Follow-Up Visits.

We look forward to maintaining the great work seen this past year as we continue to streamline processes and share resources with Down East Community Hospital. On the horizon, we have plans to create a monthly Quality newsletter to improve staff education of quality related topics and enhance staff engagement with the Quality Department. Additionally, at both hospital locations, we will be launching the 2023 AHRQ Hospital Survey on Patient Safety Culture and implementing new programs to meet Q-HIP measures related to Sepsis and Health Equity.

As always, we greatly appreciate community and staff dedication as we work to provide high quality care while maintaining patient safety and satisfaction.

CCCH Medical Staff

Active, Courtesy & Professional Service Medical Staff

Anesthesiology

Katherine Kincer, CRNA

Elizabeth Incannella, FNP

Shannon Munro, FNP

Emergency Medicine

Clara Akayuli, MD

Perry Bassett, MD

Cressey Brazier, MD

Corey Cole, DO

Christopher Greenland, MD

Joseph Contarino, MD

Colin Coor, MD

Michael Heniser, DO

David Kearing, MD

Taharka McCleave, DO

Shamano Minhas, MD

(Service Chief)

Daniel Mirau, MD

Bryan Mosora, MD

Ira Lubkin, MD

Terry Perkins, MD

Theodor Pesch, MD

Milton Smith, MD

Rodney Sparks, MD

Thomston Trowbridge, MD

Gregory Whatley, MD

Hospitalist

Cody Davis, DO

Elizabeth Eliacin, MD

Kevin Jenkins, MD

General Surgery

Luis Santiago-Rosado, MD

Amy Tan, MD

Orthopedic Surgery

John Gluscic, MD

Elaine Mau, MD

Pain Management

Jonathan Herland, MD

Deborah Schleich, FNP

Podiatry

Nima Moghaddas, DPM

Adam Simmons, DPM

Radiology

Stephen Madigan, MD

Shahid Nasir, MD

Karen Willens, MD

Family Medicine

Sarah Bin Khalaf, MD

Laurie Churchill, MD

James Eshleman, DO

President

James Eshleman, DO

Vice President

Elizabeth Eliacin, MD

Secretary/Treasurer

Nima Moghaddas, DPM

List Of Service Chiefs (as of December 31, 2022)

Shamano Minhas, MD	Emergency Medicine Service
Shahid M. Nasir, MD	Imaging
Elizabeth Eliacin, MD	Medical Services

In Memoriam

Charles "Thomas" McHugh, MD
 Emeritus Medical Staff
 12/05/1937 – 12/14/2022



DECH Medical Staff

Active, Courtesy & Professional Service Medical Staff

Anesthesiology

Leonid Brodsky, MD
Rita Ten, MD
Shawn Sparrow, CRNA
Katherine Kincer, CRNA

Emergency Medicine

Roberto Abeyta, MD
Clara Akayuli, MD
Adrian Amin, DO
Perry Bassett, MD
Tamara Boots, DO
Corey Cole, DO
Jodi Conrad, DO
Colin Coor, MD
James Costello, DO
Kimberly Donahue, MD
Mark Doran, DO
Christopher Greenland, MD
Raymond Howard, MD
Harry Irving, DO
Brett Kodish, MD
Taharka McCleave, DO
Shamano Minhas, MD
Daniel Mirau, MD
Bryan Mosora, DO
Shane Naidoo, MD
Kenneth Parsons, MD
Carl Ramsay, MD
Joshua Reynolds, MD
Rebecca Schilling, DO
Tariq Shihabuddin, MD
Rodney Sparks, MD
Daniel Stanhiser, MD
Gregory Whatley, MD

Family Practice

Robert Abrams, MD
Julia Arnold, MD
Kristen Barbee, DO
Belinda Barron, FNP
John Gaddis, DO
Albert Hartman, Jr., MD
Raymond Howard, MD
Sandra Manship, FNP
Christine Moulton, FNP
Jordan Porter, DNP
Drew Ramsay, DO
David Rioux, DO
Hendry Rodman, PA-C

Curtis Russet, FNP
Cynthia Sammis, MD
Adrienne Vela, FNP

Hospitalist

Christopher Abbott, DO
Kerry Crowley, MD
Howard Grayson, MD
Kevin Jenkins, MD
Alexia Noutsios, DO
Thomas Ryan, DO

Obstetrics/Gynecology

Kara Dwight, DO
Christian Inegbenjije, MD

Ophthalmology

Lawrence Piazza, MD

Orthopedic Medicine

Thomas Crowe, MD
Elaine Mau, MD

Otolaryngology (ENT)

Stephen Salzer, MD

Pain Management

Rita Ten, MD

Pathology Consultant

Marek Skacel, MD

Pediatrics

Joann Kaplan, MD
Peter Morningstar, MD
Alfred Wakeman, PA-C

Podiatry

Nima Moghaddas, DPM
Adam Simmons, DPM

Radiology

Stephen Madigan, MD
Shahid Nasir, MD
Karen Willens, MD

Surgery, Colorectal

Aziz Massaad, MD
Abigail Askren, PA-C

Surgery, General

John Gluscic, MD
Aziz Massaad, MD
Abigail Askren, PA-C

Urology

Mark Hirschhorn, MD

President

Christian Inegbenjije, MD

Vice President

Stephen Madigan, MD

Secretary/Treasurer

Leonid Brodsky, MD

List Of Service Chiefs (as of December 31, 2022)

Roberto Abeyta, MD	Emergency Medicine Service
Thomas Crowe, MD	Surgical Service
Kara Dwight, DO	Obstetric Service
Stephen Madigan, MD	Radiology Service
Peter Morningstar, MD	Pediatric Service
Thomas Ryan, DO	Medicine Service

New Medical Staff Members in 2022

Christopher Abbott, DO	Katherine Kincer, CRNA
Clara Akayuli, MD	Brett Kodish, MD
Adrian Amin, DO	Taharka McCleave, DO
Tamara Boots, DO	Shamano Minhas, MD
Jodi Conrad, DO	Daniel Mirau, MD
James Costello, DO	Bryan Mosora, DO
Kimberly Donahue, MD	Shane Naidoo, MD
Mark Doran, DO	Kenneth Parsons, MD
John Gluscic, MD	Carl Ramsay, MD
Christopher Greenland, MD	Joshua Reynolds, MD
Raymond Howard, MD	Hendry Rodman, PA-C
Harry Irving, DO	Gregory Whatley, MD
Joann Kaplan, MD	

In 2022 the following practitioners joined the DECH Staff:



L to R: Raymond Howard, MD, Joann Kaplan, MD



DECH Patient Story

John Sprague and his wife,
Carole Ann, of Machias.

by John Sprague

Rehabilitation Therapy Has Changed My Life

I have severe back problems that made it impossible for me to stand for more than 7 to 8 minutes without severe pain. I was unable to stand up straight and had to walk with crutches. This impacted how I could do the things that are important to me like teach on Sunday. It even impacted how I dress because, since I was unable to get around, I gained weight so my dress clothes no longer fit.

I started out by going to a spine doctor for my back and, after her examination, she told me I had bad hips and that she would not touch my back until I had my hips replaced so I did.

I first started to go to rehab because of my hip replacement and at that time was on crutches. I had a young fella the first time and then Tom Windle. Tom was tremendous. He worked on me so that I could bend and even straighten up a little bit. Eventually, I got off crutches while under his care and then I had the second operation and was back on crutches. After that operation I was with Monika Burke. Monika provided tremendous therapy and now I can stand straight and am able to walk without crutches. I have a bigger stride and can go up and down stairs. When I first started, I had a little problem with balance so I would touch the railing and didn't know if I could go the whole way without hanging on but now, I can go up and down stairs in my house. There are 14 steps and I walk those 5 or 6 times a day. I had been going to therapy for a while and my granddaughter Hannah hadn't seen me for some time says, "Bumpy you've grown tall, you're taller than I am!" That's because when I was bent over, I was shorter than she was. I get such a kick out of it.

Monika is now working on my lower back, and she really helps me. She makes me stand certain ways that stretches the muscles in my back. She takes me for walks and times me. She always says when your back is at a number 2 pain, we are going to sit down. Now I can walk even longer. Another exercise that has helped a lot is where I lay over this big ball that stretches the muscles in my lower back and then she presses down in different spots. She is a great therapist.

Monika said that not everyone does what is asked of them at therapy, but I do. I tell her to bring it on and when she is done, I'll say let's do it a little longer. She likes that I do what is asked because not all patients will. She challenges me, she puts up with me (chuckle). I enjoy going to her because she makes me work; I know she is there for my betterment, and she is improving me all the time. You know, sometimes when you have appointments, you dread going, I don't with her. We have a good rapport, and she is very pleasant. She is clinically talented and knows what she is doing. She makes sure she explains things to me. She brings in the plastic backbone and shows me where the bones are and what she is going to do. Occasionally, I'll talk with her boss and tell her how great Monika is to me, but I'll also tell her that she's killing me (she knows I'm just kidding).

I'm due for an MRI soon and I'm also having an echocardiogram. I feel better but I run out of breath. I'm also going to have an ablation because I have heart fibrillation so that may make my breathing better. I'm 84, I'm alert but I can't remember names. There are people that I have known for years, and I can't always remember their names. There are people that I know in my Sunday School class... I preach at the little church in Marshfield and an adult Sunday School class at Machias Valley and if you call on me to name those people, and I know them all, I wouldn't remember all their names. But I remember math concepts and bible verses. I can say the books of the bible and I can say the books of the New Testament backwards. And I can stand upright and walk without a cane.

CCH Patient Story

Mr. Wuchter said the care received in the Calais Emergency Room “saved my life”



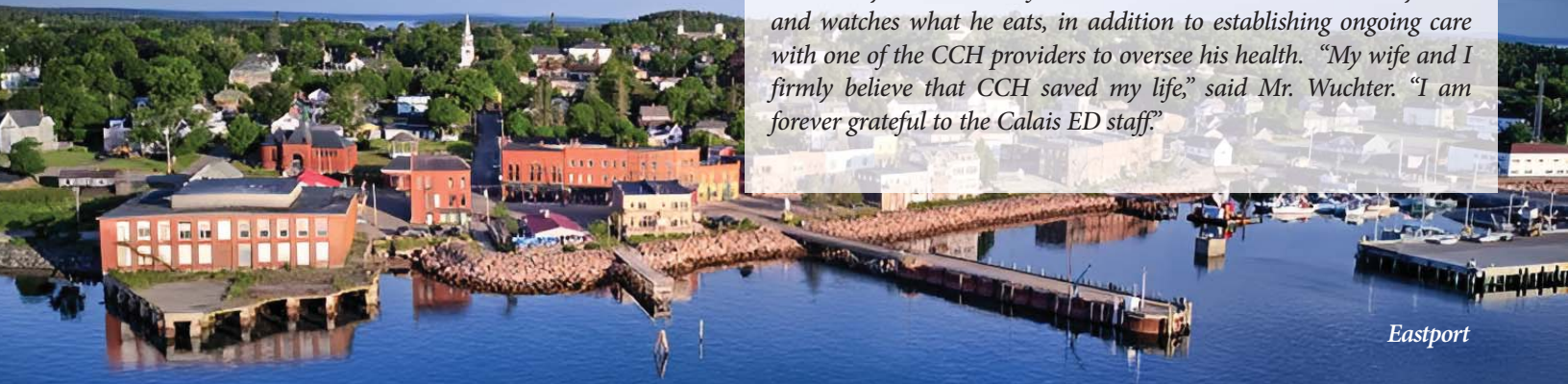
Gary Wuchter and his wife Toby of Eastport credit Gary's survival after a heart attack to the quick work of the CCH ED staff.

Always an early riser, Glenn Wuchter of Eastport, thought nothing of waking up in the wee hours of the morning back in June of 2022. But what he thought was a simple case of possible heartburn turned out to be a heart attack – of the widow maker variety. “Nothing had helped when I tried to ease the discomfort. I truly believed when I woke my wife it was to tell her goodbye,” explained Glenn. “I had been treated for high blood pressure in years past, but since moving to Maine in 2017 I had not established with a provider to continue that treatment.” My wife called 911 and from there I was whisked to Calais Community Hospital, with a quick stop to pick up an EMT enroute.

Everyone went to work quickly once I arrived at the Calais Community Hospital Emergency Department Glenn explained. Once the examination was completed, he was told he had a blockage in what was considered the “widowmaker” for many patients. Glenn received a clot buster among other treatments and arrangements were made for his transfer to Bangor so he could undergo the necessary procedure to clear the blockage.

Mr. Wuchter said the care received in the Calais Emergency Room “saved my life” and ensured he was able to reach the cardiology services he needed to survive. “When I rolled through the doors from the ambulance it was like watching a well choreographed routine as all the staff jumped into action and each one completed their tasks,” Glenn described. “They told me everything they were doing as they did it. And even better, they brought my wife in quickly and made sure she knew what was going on.” He said the staff was calm and professional, despite the critical nature of his visit to the ED and the way they treated him “never put me in panic mode” and made him feel calm and well taken care of.

Mr. Wuchter had a 4 day stay in Bangor to treat the blockage and then came home to recuperate. He participated in cardiac rehab for a few weeks and has been monitoring his diet and activity. He says he has progressed well and is about as active as he was prior to the incident that nearly claimed his life. He works to maintain his activity level and watches what he eats, in addition to establishing ongoing care with one of the CCH providers to oversee his health. “My wife and I firmly believe that CCH saved my life,” said Mr. Wuchter. “I am forever grateful to the Calais ED staff.”





Nate Martell, Board Chair

A Message from the Board

“...we steadfastly remain focused on maintaining, and even increasing, our county’s access to health care...”



Columbia Falls

Dear Down East Community,

This has been a trying but exciting year for our two hospitals. Temporary staffing has cut heavily into our bottom line, but we chose to invest in our community’s healthcare instead of cutting services.

As you saw in the CEO’s message, at both hospitals, we have expanded services and invested in the facilities. We made a large investment in Information Technology with a new medical record system at DECH. At CCH, we also made a substantial investment in equipment, with the largest being the installation of an upgraded MRI system.

As we move into 2023, although still feeling some lasting effects from COVID-19 and staff shortages, we steadfastly remain focused on maintaining, and even increasing, our county’s access to health care as we continue to lay a foundation for success for today and into the future.

The Board of Directors are grateful to the dedicated staff and senior leadership team for working together to help us through a difficult year, for being resilient, and for the continued focus on our mission to improve the health of the people in Sunrise County.

Our workforce is beginning to see positive trends and community support is strong, which is crucial to the overall health of our organizations. Thank you for using your local hospitals.

Regards,

Nate Martell
Board Chair

Our Donors



Gratitude for Giving! Our hearts are filled with gratitude for the gifts of our generous donors during 2022.

DOWN EAST COMMUNITY HOSPITAL

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Amazon Smile
 Cherryfield Foods
 DECH Auxiliary
 Down East Credit Union
 Forrester 2, LLC
 Hannaford
 Hanscom Construction
 Harris Point Cabins & Motel
 Ingeborg Heide Schumann Trust
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 Michaels Family Foundation
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 Richard Meserve, Sr.
 Joan Miller
 Dr. Nima Moghaddas &
 Ronald Morgan
 Bernice Murphy
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 Wayne & Gail Peters
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Light A Life gifts were given

"In Honor of":

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These donations were received between January 1, 2022 and December 31, 2022. We have made every effort to ensure the accuracy of this list of donors. If we have inadvertently omitted, misspelled or incorrectly listed a name, we offer our most sincere apologies.

Please call the Down East Community Hospital at (207) 255-0433 so that we may correct our records.

Mission

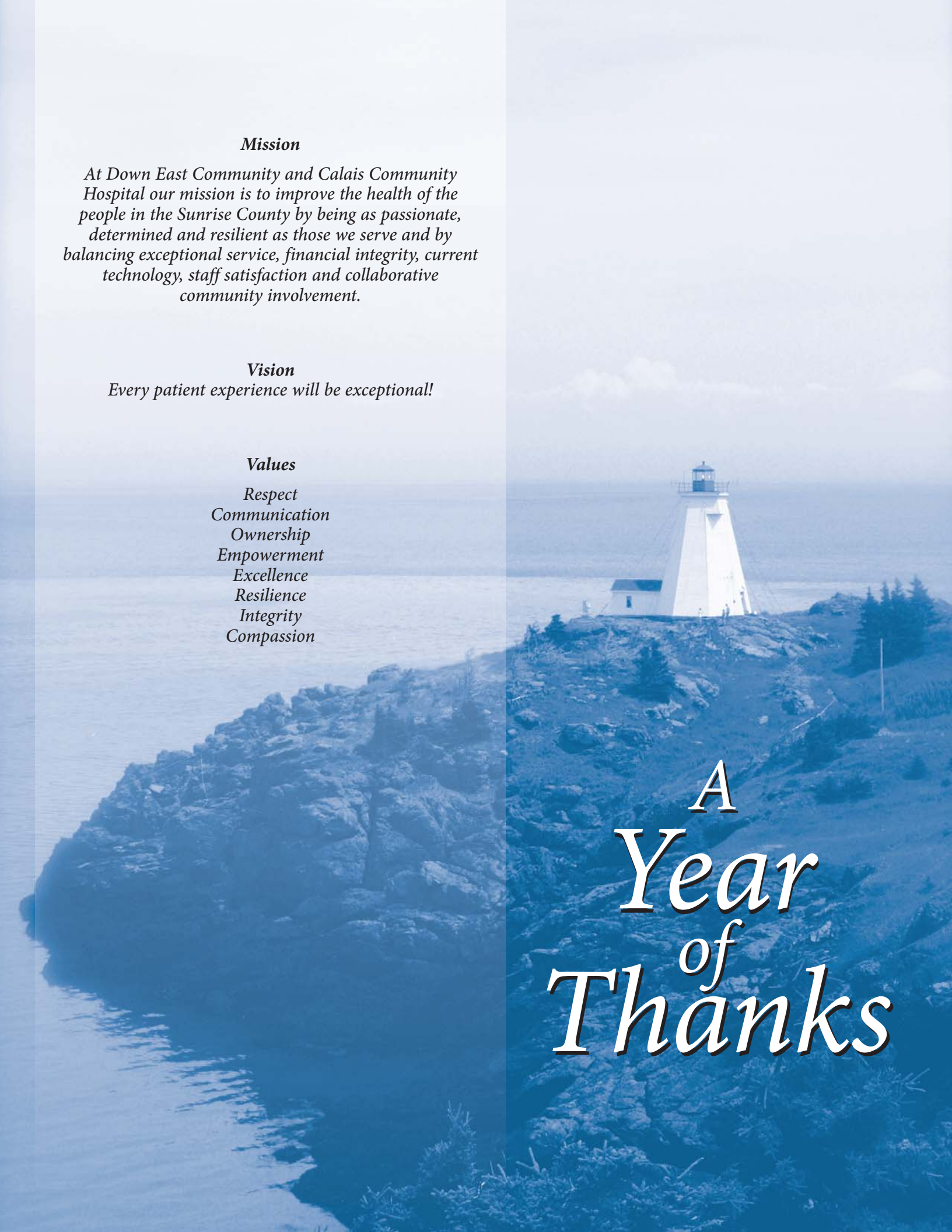
At Down East Community and Calais Community Hospital our mission is to improve the health of the people in the Sunrise County by being as passionate, determined and resilient as those we serve and by balancing exceptional service, financial integrity, current technology, staff satisfaction and collaborative community involvement.

Vision

Every patient experience will be exceptional!

Values

*Respect
Communication
Ownership
Empowerment
Excellence
Resilience
Integrity
Compassion*

A photograph of a white lighthouse on a rocky island, set against a blue-tinted background. The lighthouse is a tall, white, tapered tower with a black lantern room on top. It sits on a rocky outcrop with some sparse vegetation. The background shows a calm sea and a hazy sky. The overall color scheme is monochromatic blue.

***A
Year
of
Thanks***